

Suggested Pilot Work Plan Elements for Town of Killingly

Below is the suggested framework for the Borderlands Village Innovation Pilot with the Town of Killingly for the 18 month period of January 2008- May 2009. The Work Plan focuses on developing a shared vision of Killingly's future that is based on enhancing the tangible and intangible characteristics that if lost would fundamentally change and negatively affect the Town. This vision would enable Killingly to become more resilient as it faces future challenges and opportunities.

This Work Plan is intended only as a broad-brush outline of expected activities and outcomes to form the basis of a Partnership Agreement between Killingly and the Borderlands Project Partners. It is understood that additional detail will be added as the Pilot develops and that additional funding may need to be identified and secured based on the recommendations reached through the Pilot activities.

Description of Pilot

The Pilot will provide a range of technical resources and talents to the Town for an approximately 18-month long, three-phase process including:

Phase 1 - Visioning:

- This phase will focus on a facilitated, inclusive process which results in an accepted future vision of the Town regarding both growth and conservation. Necessary technical resources and actions to achieve the vision will be identified. An outside consultant will be employed for this element, drawing on a field of leading innovators in community visioning.
- The visioning process will include:
 - Incorporation of stakeholder views on what they value in the Town and what they would like to see in the future. These stakeholder groups include residents (multi-generational), business owners, non-governmental organizations, etc. Emphasis will be placed on approaches that encourage interaction with individuals/groups who may not normally participate in planning activities. Possible mechanisms may include organizing some activities at the borough or school level.
 - Illustration of recent and expected growth and key current and emerging conditions that affect future growth/decline, including a town-wide and regional context. The primary emphasis will be on the villages of Danielson and Dayville and restoring their past vitality as both commercial and residential centers while maintaining distinct identities for each. The impact and influence of the Prym mill property, Killingly Commons and other interstate commercial growth at Dayville Four Corners will be examined.

Phase 2 –Research and Recommendations:

This phase will focus on research and other activities necessary to pursue the actions identified through the visioning. It will likely include additional workshops around specific issues engaging stakeholders and area experts. A regional sharing event will also be included.

- Recommendations and an action plan to address issues identified through the visioning process will be formulated. A likely set of outcomes will relate to the relationship between Danielson and Dayville as well as the relationship between the Town's more developed western portion and its less developed eastern portion. Residential and economic growth, infrastructure and other public services, mitigation of negative impacts, public acceptance, and conservation and recreation needs will be included.
- Specific loci recommendations will encompass but not be limited to the Prym Mill property and surrounding historic center in Dayville, the Dayville Historic District, Main Street in Danielson, and the influence of the interstate commercial center at Dayville Four Corners, including Killingly Commons.
- Necessary regulatory changes including the exploration and incorporation of techniques such as a Transfer of Development Rights program will be identified and prioritized.
- Identification of other issues raised through visioning and related recommendations.

Phase 3 – Implementation:

This phase will focus on implementing actions initially identified through visioning and further refined through research. Additional workshops may be necessary depending on the next steps identified. This phase may also engage Pilot partners in helping towns to secure additional resources for continued implementation work. A regional sharing event will also be included.

- Specific appropriate recommendations and outcomes of the Borderlands' visioning will be incorporated into the Town's Plan of Conservation and Development by formal amendment and adoption.
- Funding assistance/budget support will be sought and obtained.
- Required municipal actions will be taken.
- Progress measures based on the visioning phase will be developed.
- Provisions will be made for continuation of the Borderlands' planning and visioning efforts beyond the Pilot timeline.

Public Participation Process Activities (Expected)

- Public Participation/Public Involvement
 - *Public Meetings/Workshops*
 - *Village Innovation Pilot Committee meetings*
 - *Town Council and related commission meetings*
 - *Innovative Engagement Activities TDB in partnership with selected visioning vendor*

- Possible Public Outreach / Publicity Methods
 - *Newsletters/listservs*
 - *Pilot website (linked to Town website and Borderlands Project)*
 - *Newspaper pieces*
 - *TV public access channel*
 - *Participation/presentation at Conferences*
 - *Town events*
 - *Audio, videos & photography*
 - *Interim and Final Reports*
 - *Others TBD with selected visioning vendor, emphasizing communication with formal and informal networks*

Summary/Conclusions

A document will be prepared that summarizes the results of this study to include but not be limited to the vision and goals for future action and implementation as well as documenting the broad based participation and support of residents and businesses in Killingly.

Evaluation

Evaluation will be an important activity at all stages of the Pilot. The lessons of the Pilot will be captured through the final report (noted above) and evaluation will be continued one year after the Pilot. All Pilot information will be available online at www.borderlandsproject.org.